

Eagle County Charter Academy

MISSION

The Eagle County Charter Academy community creates lifelong learners and productive global citizens through a challenging college preparatory curriculum and character education. We accomplish this through an empowered staff, parental involvement and small class size.

Adopted Budget FY 20/21 & 5 Year Projection

5/29/2020

**Eagle County Charter Academy
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Eagle County Charter Academy - 5Year Budget Assuptions

	Revised 2018-19 Budget	Adopted 2019-20 Budget	Projected 2020-21 Budget	Projected 2021-22 Budget	Projected 2022-23 Budget	Projected 2023-24 Budget	Projected 2024-25 Budget
PPR	\$ 8,433.30	\$ 8,767.42	\$ 8,066.03	\$ 8,066.03	\$ 8,308.01	\$ 8,557.25	\$ 8,813.96
PPR Percent Increase	6.24%	4.0%	-8.0%	0.0%	3.0%	3.0%	3.0%
MILL LEVY:	99%	95%		99%	99%	99%	99%
HOLD HARMLESS	318	310	320	317	314	311	308
OVERRIDE ELECTION	425	415	428	424	420	416	412
COST OF LIVING	468	457	472	467	462	457	452
2016 Mill Levy	1,291	1,275	1,341	1,341	1,341	1,341	1,341
ECCA Foundation Donation Increase	-33.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Salary Increases	4.5%	4.0%	0.0%	-4.0%	2.0%	2.0%	2.0%
Inflation for expenses & misc revenue	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%
PERA % of Salaries	20.15%	20.40%	20.90%	21.40%	21.90%	22.40%	22.40%
Health Benefits % Increase	5%	5%	5%	5%	5%	5%	5%
Medicare	1.45%	1.45%	1.45%	1.45%	1.45%	1.45%	1.45%
State Capital Construction Per Student (1% Drop in future Years)	\$ 291.79 10.6%	\$ 279.26 -5.0%	\$ 265.30 -21.0%	\$ 252.03 -5.0%	\$ 239.43 -5.0%	\$ 227.46 -5.0%	\$ 216.09 -5.0%
Kindergarten Tuition Per Year	\$ 2,500.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Eagle County Charter School Enrollment

FY 19/20		FY 20/21		FY 21/22		FY 22/23		FY 23/24		FY 24/25	
Actual		Proposed		Projected		Projected		Projected		Projected	
K-Full	21	K-Full	21	K-Full	21	K-Full	21	K-Full	21	K-Full	21
K-Full	17	K-Full	17	K-Full	20	K-Full	20	K-Full	20	K-Full	20
1st	24	1st	24	1st	24	1st	24	1st	24	1st	24
1st	14	1st	14	1st	14	1st	14	1st	14	1st	14
2nd	20	2nd	20	2nd	20	2nd	20	2nd	20	2nd	20
2nd	18	2nd	20	2nd	20	2nd	20	2nd	20	2nd	20
3rd	27	3rd	27	3rd	27	3rd	27	3rd	27	3rd	27
3rd	11	3rd	13	3rd	20	3rd	20	3rd	20	3rd	20
4th	16	4th	18	4th	18	4th	18	4th	18	4th	18
4th	22	4th	22	4th	22	4th	22	4th	22	4th	22
5th	19	5th	20	5th	20	5th	20	5th	20	5th	20
5th	19	5th	20	5th	20	5th	20	5th	20	5th	20
6th	21	6th	21	6th	21	6th	21	6th	21	6th	21
6th	18	6th	20	6th	20	6th	20	6th	20	6th	20
7th	21	7th	21	7th	21	7th	21	7th	21	7th	21
7th	20	7th	20	7th	20	7th	20	7th	20	7th	20
8th	19	8th	19	8th	19	8th	19	8th	19	8th	19
8th	19	8th	19	8th	19	8th	19	8th	19	8th	19
Head Count	346	Head Count	356	Head Count	366	Head Count	366	Head Count	366	Head Count	366
Increase			10		10		0		0		0

Eagle County Charter Academy - 5Year Budget

Description	Actuals	Revised	Projected	Adopted	Change Proposed / Revised FY20	Draft	Draft	Draft	Draft	Draft	Draft	Draft		
	2018-19	2019-20 Budget	2019-20 Budget	2020-21 Budget		FTE	2021-22 Budget	FTE	2022-23 Budget	FTE	2023-24 Budget	FTE	2024-25 Budget	FTE
BEGINNING FUND BALANCE														
Beginning Fund Balance	1,418,136	1,515,707	1,515,707	1,432,437		(83,270)	1,239,746		1,157,508		1,104,151		1,079,331	
Student Head Count	346	346	346	356	-8.0%	10	366	0.0%	366	3.0%	366	3.0%	366	3.0%
Per Pupil Revenue (PPR)	8,436	8,813.71	8,767.42	8,066.03	\$ (701)	(748)	8,066.03	\$ -	8,308.01	\$ 242	8,557.25	\$ 249	8,813.96	\$ 257
REVENUES														
School Finance Funding	2,792,769	3,049,544	3,033,527	2,871,505		(178,038)	2,952,166		3,040,731		3,131,953		3,225,911	
Mill Levy:														
Hold Harmless	106,303	107,370	108,821	114,052	320	6,682	116,022	317	114,924	314	113,826	311	112,728	308
Override Election	142,048	143,473	145,413	152,400	428	8,927	155,184	424	153,720	420	152,256	416	150,792	412
Cost Of Living	156,460	158,029	160,166	167,861	472	9,832	170,922	467	169,092	462	167,262	457	165,432	452
2016 Mill Levy	427,006	441,208	447,173	477,567	1,341	36,359	490,982	1,341	490,982	1,341	490,982	1,341	490,982	1,341
Total Mill Levy	831,818	850,080	861,573	911,880	2,561	61,800	933,110	2,549	928,718	2,537	924,326	2,525	919,934	2,513
Capital Const Grant Revenue	99,519	95,351	96,624	94,446	265	(905)	92,244	252	87,632	239	83,250	227	79,087	216
ESSR Funding	-	-	-	24,587		24,587	-		-		-		-	
CRF Funding	-	-	-	-		-	-		-		-		-	
PERA Non-Employer Revenue	50,734	50,800	50,800	50,800		-	50,800		50,800		50,800		50,800	
READ Act Grant	4,174	3,835	3,835	-		(3,835)	-		-		-		-	
Foundation Grants:														
Prior Year Pledge Drive	227,192	231,657	231,657	230,000		(1,657)	230,000		230,000		230,000		230,000	
Foundation Fundraisers	30,000	26,000	26,000	26,000		-	26,000		26,000		26,000		26,000	
Enrichment Activity - Fnd Aid		4,000	4,000	4,000		-	4,000		4,000		4,000		4,000	
Kindergarten Tuition	93,000	-	-	-		-	-		-		-		-	
After School Program	35,068	40,000	35,968	40,000		-	40,800		41,616		42,448		43,297	
Athletic Fees	8,806	9,000	7,882	9,000		-	9,180		9,364		9,551		9,742	
Student Supply Bulk Purchase	12,450	15,000	8,700	8,874		(6,126)	9,051		9,233		9,417		9,606	
Gifts & Contributions	3,177	4,000	1,687	4,000		-	4,080		4,162		4,245		4,330	
Interest Income	37,356	37,300	25,648	23,000		(14,300)	23,000		23,000		23,000		23,000	
Miscellaneous Revenue	-	-	-	-		-	-		-		-		-	
Student Activities														
Charter Garb	9,182	12,000	8,914	12,000		-	12,240		12,485		12,734		12,989	
City Market / Kroger Donations	2,002	4,900	6,403	4,900		-	4,998		5,098		5,200		5,304	
Continuation for 8th Grade	4,440	2,550	-	2,550		-	2,601		2,653		2,706		2,760	
Enrichment Activity	113,890	136,000	57,762	136,000		-	138,720		141,494		144,324		147,211	
Library Book Fundraiser	6,480	7,000	3,745	7,000		-	7,140		7,283		7,428		7,577	
Original Works	7,914	8,600	6,200	8,600		-	8,772		8,947		9,126		9,309	
Student Government Fundraiser	1,655	1,700	1,556	1,700		-	1,734		1,769		1,804		1,840	
Yearbook Fees	1,849	2,600	89	2,600		-	2,652		2,705		2,759		2,814	
Total Revenues	4,373,476	4,591,917	4,472,570	4,473,442		(118,475)	4,553,288		4,637,688		4,725,072		4,815,511	
Beginning Fund Balance & Rev.	5,791,612	6,107,624	5,988,277	5,905,879		(201,745)	5,793,033		5,795,196		5,829,224		5,894,842	

Eagle County Charter Academy - 5Year Budget

Description	Actuals 2018-19	Revised 2019-20 Budget	Projected 2019-20 Budget	Adopted 2020-21 Budget	FTE	Change Proposed / Revised FY20	Draft 2021-22 Budget	FTE	Draft 2022-23 Budget	FTE	Draft 2023-24 Budget	FTE	Draft 2024-25 Budget	FTE
EXPENDITURES														
Salaries:														
ADMINISTRATIVE STAFF	278,377	293,850	293,850	293,850	2.81	-	282,096	2.81	287,738	2.81	293,493	2.81	299,363	2.81
STUDENT SERVICES	208,968	202,500	202,500	199,880	4.90	(2,620)	191,885	4.90	195,722	4.90	199,637	4.90	203,630	4.90
INSTRUCTIONAL STAFF	1,605,108	1,664,555	1,664,555	1,631,400	30.12	(33,155)	1,566,144	30.12	1,597,467	30.12	1,629,416	30.12	1,662,005	30.12
READ Act Salary	4,174	3,835	3,835	-		(3,835)	-		-		-		-	
ESSR Salary	-	-	-	24,000		24,000	-		-		-		-	
CRF Salary	-	-	-	-		-	-		-		-		-	
Extra Duty Pay	-	7,000	7,000	7,000		-	6,720		6,854		6,991		7,131	
Before/After TA Salary	12,634	20,000	20,000	23,500		3,500	22,560		23,011		23,471		23,941	
Performance Pay - Instructional	60,702	67,553	67,553	-		(67,553)	-		-		-		-	
Performance Pay - Support	2,586	14,177	14,177	-		(14,177)	-		-		-		-	
Total Salaries	2,172,549	2,273,470	2,273,470	2,179,630	37.83	(93,840)	2,069,405	37.83	2,110,793	37.83	2,153,009	37.83	2,196,069	37.83
Percentage of Revenues	50%	50%	51%	49%			45%		46%		46%		46%	
Benefits:														
ADMINISTRATIVE BENEFITS	85,597	88,034	91,249	94,071		6,037	94,274		98,492		102,869		105,912	
STUDENT SERVICES BENEFITS	73,301	76,553	98,281	101,409		24,856	103,419		108,253		113,293		117,529	
INSTRUCTIONAL BENEFITS	670,876	686,836	686,836	704,405		17,569	715,141		748,649		783,539		811,557	
PERA Non-Employer	50,734	50,800	50,800	61,415		10,615	61,415		61,415		61,415		61,415	
Before/After TA Benefits	2,729	4,370	4,370	5,252		882	5,155		5,373		5,598		5,710	
Health Reimbursement Account (HRA)	5,554	8,250	8,250	8,250		-	8,250		8,250		8,250		8,250	
Employee Assistance Plan	524	530	530	530		-	530		530		530		530	
Performance Pay Benefits-Instruc.	-	14,760	-	-		(14,760)	-		-		-		-	
Performance Pay Benefits-Support	-	3,098	-	-		(3,098)	-		-		-		-	
Total Benefits	889,315	933,231	940,316	975,332		42,101	988,183		1,030,962		1,075,493		1,110,903	
Percentage of Salaries	41%	41%	41%	45%			48%		49%		50%		51%	
Total Salaries & Benefits	3,061,864	3,206,701	3,213,786	3,154,962		(51,738)	3,057,588		3,141,755		3,228,502		3,306,972	
Percentage of Revenues	70%	70%	72%	71%			67%		68%		68%		69%	
INSTRUCTIONAL:														
Contracted Services														
Nursing Services	3,105	5,000	5,000	5,000		-	5,100		5,202		5,306		5,412	
Total Contracted Services	3,105	5,000	5,000	5,000		-	5,100		5,202		5,306		5,412	
Classroom Supplies and Materials														
Classroom Supplies and Materials	41,214	43,550	43,550	43,550		-	44,421		45,309		46,216		47,140	
Other Supplies and Materials														
After School Supplies	4,304	3,500	3,500	3,500		-	3,570		3,641		3,714		3,789	
Copier Paper - Instructional	4,600	4,800	4,800	4,800		-	4,896		4,994		5,094		5,196	
Library Books/Supplies	6,522	6,000	6,000	6,000		-	6,120		6,242		6,367		6,495	
Postage	311	400	400	400		-	400		400		400		400	
Textbook - Consumables	24,927	25,000	25,000	25,000		-	25,500		26,010		26,530		27,061	
Textbook - Mill Levy	-	-	-	50,000		50,000	100,000		50,000		-		-	
Testing /Assessments	437	600	600	600		-	612		624		637		649	
Total Other Supplies & Materials	41,100	40,300	40,300	90,300		50,000	141,098		91,912		42,742		43,589	
Total Supplies & Materials	82,314	83,850	83,850	133,850		50,000	185,519		137,221		88,958		90,729	

Eagle County Charter Academy - 5Year Budget

Description	Actuals	Revised	Projected	Adopted	Change Proposed / Revised FY20	Draft	Draft	Draft	Draft
	2018-19	2019-20 Budget	2019-20 Budget	2020-21 Budget		2021-22 Budget	2022-23 Budget	2023-24 Budget	2024-25 Budget
	FTE					FTE	FTE	FTE	FTE
Fundraisers and Conferences									
Student Supply Bulk Purchase	11,903	15,000	8,700	15,000	-	9,051	9,233	9,417	9,606
School Fundraiser	-	3,000	3,000	3,000	-	3,060	3,121	3,184	3,247
Charter Garb Supplies	5,783	12,000	12,000	12,000	-	12,240	12,485	12,734	12,989
Continuation for 8th Grade	4,440	2,500	2,500	2,500	-	2,601	2,653	2,706	2,760
Student Enrichment Activities	108,981	140,000	49,000	136,000	(4,000)	138,720	141,494	144,324	147,211
Community Outreach	305	1,000	1,000	1,000	-	1,020	1,040	1,061	1,082
Library Books - Fundraiser Exp	4,464	7,000	2,000	7,000	-	7,140	7,283	7,428	7,577
Original Works	5,004	6,000	4,500	6,000	-	6,120	6,242	6,367	6,495
Student Government Supplies	2,292	1,500	1,900	1,500	-	1,530	1,561	1,592	1,624
Year Book	362	2,150	2,150	2,150	-	2,193	2,237	2,282	2,327
Teacher Wkshp/Conf/Travel	18,961	14,000	14,000	14,000	-	14,280	14,566	14,857	15,154
Total Field Trips and Conferen	162,496	204,150	100,750	200,150	(4,000)	197,955	201,915	205,953	210,072
Instructional Equipment									
Copier Rental	21,529	22,500	27,500	28,500	6,000	29,070	29,651	30,244	30,849
Instructional Equipment	-	5,000	5,000	5,000	-	5,100	5,202	5,306	5,412
Total Instructional Equipment	21,529	27,500	32,500	33,500	6,000	34,170	34,853	35,550	36,261
TECHNOLOGY									
Curriculum Support / Annual License	9,628	12,000	12,000	12,000	-	12,240	12,485	12,734	12,989
Subscription & Licenses	12,061	14,100	14,100	14,100	-	14,382	14,670	14,963	15,262
Technology Repair & Maint.	9,305	4,500	2,000	2,000	(2,500)	2,040	2,081	2,122	2,165
Technology Software	1,796	3,500	3,500	3,500	-	3,570	3,641	3,714	3,789
Technology Supplies	6,477	6,500	9,000	6,500	-	6,630	6,763	6,898	7,036
GF Technology Equipment	18,543	5,000	7,000	5,000	-	5,100	5,202	5,306	5,412
Fnd. Tech Equip/Software Grant	26,539	-	-	-	-	-	-	-	-
Mill Levy - Technolgy Equipment	9,872	97,000	97,000	40,000	(57,000)	40,000	40,000	40,000	40,000
Technology Expenditures	94,223	142,600	144,600	83,100	(59,500)	83,962	84,841	85,738	86,653
ADMINISTRATION									
Office Printing / Copier Paper Admin	-	500	500	500	-	510	520	531	541
Office Supplies	1,128	3,100	3,100	3,100	-	3,162	3,225	3,290	3,356
Meals And Refreshments	6,006	7,600	7,600	7,700	100	7,854	8,011	8,171	8,335
Total Supplies	7,134	11,200	11,200	11,300	100	11,526	11,757	11,992	12,231
Administration Wkshp/Conf/Travel	3,218	3,200	3,200	3,200	-	3,264	3,329	3,396	3,464
Board Wkshp/Conf/Travel	153	1,000	1,000	1,000	-	1,020	1,040	1,061	1,082
Total Conference and Travel	3,370	4,200	4,200	4,200	-	4,284	4,370	4,457	4,546
Accounting Services	22,920	25,710	25,710	25,710	0	26,224	26,749	27,284	27,829
Payroll Processing - Qquest/Flex	4,695	2,800	4,800	5,000	2,200	5,100	5,202	5,306	5,412
Audit Services	4,000	7,000	6,200	6,500	(500)	6,630	6,763	6,898	7,036
Background Check Fees	1,515	2,100	2,100	2,000	(100)	2,040	2,081	2,122	2,165
Bank Fees	8,689	10,000	7,000	10,000	-	10,200	10,404	10,612	10,824
Dues And Fees	2,899	5,000	3,241	5,000	-	5,100	5,202	5,306	5,412
Legal	530	7,500	2,500	7,500	-	7,650	7,803	7,959	8,118
Marketing	398	3,000	3,000	3,000	-	3,060	3,121	3,184	3,247
Office Equipment	854	1,000	-	1,000	-	1,020	1,040	1,061	1,082
Purchased Services	46,501	64,110	54,551	65,710	1,600	67,024	68,365	69,732	71,127

Eagle County Charter Academy - 5Year Budget

Description	Actuals 2018-19	Revised 2019-20 Budget	Projected 2019-20 Budget	Adopted 2020-21 Budget	FTE	Change Proposed / Revised FY20	Draft 2021-22 Budget	FTE	Draft 2022-23 Budget	FTE	Draft 2023-24 Budget	FTE	Draft 2024-25 Budget	FTE
Utilities and Maintenance														
Water/Sewer	5,680	6,000	6,000	6,100		100	6,222		6,346		6,473		6,603	
Trash	3,214	3,600	3,600	3,700		100	3,774		3,849		3,926		4,005	
Security Cards	-	500	500	500		-	510		520		531		541	
Snow Removal	2,326	6,000	1,640	6,200		200	6,324		6,450		6,579		6,711	
Lawn Care	1,765	3,000	3,000	3,000		-	3,060		3,121		3,184		3,247	
Pest Control Services	-	500	500	500		-	510		520		531		541	
Custodial Services	-	21,000	21,000	21,500		500	21,930		22,369		22,816		23,272	
Repair & Maintenance /Facility Upkeep	10,856	15,000	15,000	15,000		-	15,000		15,000		15,000		15,000	
HVAC Contract / Maint	11,434	10,000	10,000	10,000		-	10,000		10,000		10,000		10,000	
HVAC Maintenance Control Monitor	-	12,117	12,117	20,772		8,655	21,187		21,611		22,043		22,484	
Telephone	7,421	7,000	7,000	7,000		-	7,140		7,283		7,428		7,577	
Cable / Fiber (Mill Levy)	7,348	9,070	9,070	9,100		30	9,282		9,468		9,657		9,850	
Maintenance Supplies	211	2,000	2,000	2,000		-	2,040		2,081		2,122		2,165	
Custodial Supplies	9,691	9,000	12,000	11,000		2,000	11,220		11,444		11,673		11,907	
Natural Gas	12,607	15,000	13,000	15,000		-	15,300		15,606		15,918		16,236	
Electricity	25,121	29,000	29,000	29,500		500	30,090		30,692		31,306		31,932	
Total Utilities and Maintenance	97,675	148,787	145,427	160,872			12,085		163,589		166,361		169,188	
Insurance Policies														
Liability And Property	15,207	16,281	16,281	16,700		419	17,034		17,375		17,722		18,077	
Unemployment	6,002	6,843	6,843	6,543		(300)	6,212		6,337		6,463		6,593	
Workers' Compensation	10,830	14,000	14,000	14,000		-	14,280		14,566		14,857		15,154	
Total Insurance	32,039	37,124	37,124	37,243			119		38,277		39,043		39,823	
Facility Capital Outlay														
Capital Construction State	96,785	106,408	99,359	94,446		(11,962)	92,244		87,632		83,250		79,087	
Total Facility Capital Outlay	96,785	106,408	99,359	94,446			(11,962)		87,632		83,250		79,087	
Percent of PPR	3%	3%	3%	3%			3%		3%		3%		2%	
District Purchased Services - Optional														
Special Education	309,483	370,965	360,640	413,495		42,530	421,765		430,200		438,804		447,580	
ESL Services	132,325	148,256	148,256	138,335		(9,921)	141,102		143,924		146,802		149,738	
District Substitutes / Dist. Pool	19,007	24,000	10,714	20,000		(4,000)	20,000		20,000		20,000		20,000	
Bus Services	15,000	15,000	15,000	15,000		-	15,300		15,606		15,918		16,236	
Indistrict Mail Purchase / School Messen	730	750	594	625		(125)	625		625		625		625	
Personnel/HR Purchase	1,810	2,000	2,000	1,300		(700)	1,326		1,353		1,380		1,407	
Assessment Purchase	6,756	7,358	6,137	9,165		1,807	9,348		9,535		9,726		9,920	
Student Mang. Systems Power Sch.	11,628	12,000	10,229	10,720		(1,280)	10,934		11,153		11,376		11,604	
Schoology	1,821	1,903	1,903	1,960		57	1,999		2,039		2,080		2,122	
Equity Work	-	-	-	5,330		5,330	5,437		5,545		5,656		5,769	
Medicaid Reimbursements	246	300	300	1,424		1,124	1,464		1,464		1,464		1,464	
Staff Development Purchase	200	200	200	200		-	204		208		212		216	
Total Purchased Services	499,004	582,732	555,973	617,554			34,822		629,504		641,652		666,683	
District Central Overhead - Required - Up to 5%														
Superintendent Purchase	76,273	76,448	79,770	72,540		(3,908)	73,991		75,471		76,980		78,520	
Total District Overhead	76,273	76,448	79,770	72,540			(3,908)		75,471		76,980		78,520	
Percent of PPR	2.7%	2.5%	2.6%	2.5%			2.5%		2.5%		2.5%		2.4%	

Eagle County Charter Academy - 5Year Budget

Description	Actuals 2018-19	Revised 2019-20 Budget	Projected 2019-20 Budget	Adopted 2020-21 Budget	FTE	Change Proposed / Revised FY20	Draft 2021-22 Budget	FTE	Draft 2022-23 Budget	FTE	Draft 2023-24 Budget	FTE	Draft 2024-25 Budget	FTE
TOTAL EXPENDITURES GENERAL	4,284,313	4,700,810	4,568,089	4,674,427		(26,382)	4,643,983		4,699,672		4,758,692		4,860,189	
FOOD SERVICE REVENUES														
Lunch Program Sales	88,248	96,900	67,159	96,900		-	98,838		100,815		102,831		104,888	
Foundaiton Grant F&R Program														
Total Revenue	88,248	96,900	67,159	96,900		-	98,838		100,815		102,831		104,888	
EXPENDITURES														
Food Service Salaries	-	1,400	-	1,400		-	1,428		1,457		1,486		1,515	
Food Services PERA & Medicare	-	306	-	306		-	314		320		327		333	
Hot Lunch Schoolpay Fees	2,057	1,900	1,910	1,900		-	1,938		1,977		2,016		2,057	
Supplies	77,783	85,000	53,000	85,000		-	86,700		88,434		90,203		92,007	
Total Expenditures	79,839	88,606	54,910	88,606		-	90,380		92,188		94,032		95,912	
Net Revenues over Expenditures	8,409	8,294	12,249	8,294		-	8,458		8,627		8,800		8,976	
BEGINNING FUND BALANCE	1,418,136	1,515,707	1,515,707	1,432,437		(83,270)	1,239,746		1,157,508		1,104,151		1,079,331	
Total Revenues	4,461,724	4,688,817	4,539,729	4,570,342		(118,475)	4,652,126		4,738,503		4,827,903		4,920,399	
Beginning Fund Balance & Revenues	5,879,860	6,204,524	6,055,436	6,002,779		(201,745)	5,891,871		5,896,011		5,932,055		5,999,730	
Total Expenditures	4,364,153	4,789,415	4,622,999	4,763,033		(26,382)	4,734,363		4,791,859		4,852,724		4,956,101	
ENDING FUND BALANCE														
Over (Under) Target of 10% & Tabor	204,299	8,663	95,661	27,527		18,864	8,391		(27,705)		18,720		(70,189)	
Operating Reserve 10% Target	436,415	478,942	462,300	476,303		(2,638)	473,436		479,186		485,272		495,610	
Designated Carryover Cap Constr.	-	-	-	-		-	-		-		-		-	
Designated for Mill Levy Projects	338,182	338,182	290,146	282,569		(55,613)	183,427		118,924		-		-	
Designated for Facility Projects	175,000	175,000	175,000	-		(175,000)	-		-		-		-	
Repair and Replacement Reserve	238,602	278,369	278,369	318,136		39,767	357,903		397,670		437,437		477,204	
Tabor Reserve 3%	123,209	135,953	130,960	135,211		(742)	134,351		136,076		137,902		141,003	
Ending Fund Balance	1,515,707	1,415,108	1,432,437	1,239,746		(175,362)	1,157,508		1,104,151		1,079,331		1,043,629	
Total Expenditures & Ending Fund Balance	5,879,860	6,204,524	6,055,436	6,002,779		(201,745)	5,891,871		5,896,011		5,932,055		5,999,730	
Change In Ending Fund Balance	97,571	(100,599)	(83,270)	(192,691)		(92,093)	(82,238)		(53,357)		(24,820)		(35,702)	
Planned Decrease in Mill Levy Funds	-	127,057	(48,036)	(7,578)		(134,635)	(99,142)		(64,503)		(118,924)		-	
Other Changes in Fund Balance	97,571	(227,656)	(35,234)	(185,114)		42,542	16,904		11,146		94,104		(35,702)	