## Eagle County Charter Academy

#### **MISSION**

The Eagle County Charter Academy community creates lifelong learners and productive global citizens through a challenging college preparatory curriculum and character education. We accomplish this through an empowered staff, parental involvement and small class size.

# FY 18/19 Budget to YTD Actuals As of September 30, 2018 With Mill Levy Allocation

Last Updated 10/10/2018

Eagle County Charter Academy 1105 Miller Ranch Rd Edwards, CO 81632 970-926-0656

Fax: 970-986-0786

Prepared By: Boos Financial Services, Inc. Rick Boos, CEO 303-722-5634

## Eagle County Charter Academy Financial Dashboard

		<b>ACTUALS</b>		Benchmarks	
Indicator	Calculation		Red	YELLOW	GREEN
Months of Unrestricted Cash		5.96	<1	1 - 3	>3
	Current Unrestricted Cash	\$2,176,139.78			
	Total Projected Actual Expenditures	\$4,379,197.21			
Months of Unrestricted Fund Balance		3.78	< 1	1 - 2	> 2
	Projected Unrestricted Fund Balance	\$1,380,833.45			
	Total Projected Actual Expenditures	\$4,379,197.21			
Payroll/Benefits % of Revenue (Budget)	With Facilty Cost of Approx. 5%, 75% level has been determined Green.	70%	< 60% or > 75%	In line with Board Goals	60% - 75%
	Total Current Salary & Benefits	\$3,027,388.62			
	Total Revenues	\$4,331,890.92			
Facility Cost % of Revenue		4%	> 20%	16% - 20%	< 16%
	Total Facility Expense	\$155,716.71			
	Total Revenues	\$4,331,890.92	Utilities, R&M, Cap Const.		
Surplus/(Deficit) % of Expenditures	Based upon larger than 10% Unrestricted Operating Reserve	-0.88%	-2.0% or > 20.0%	-1.99%99%	1% - 20%
	Projected Change in Fund Balance	(\$38,600.30)			
	Total Projected Actual Expenditures	\$4,379,197.21			
Fundraising as a % of Revenue		9.21%	> 15%	< 5% or 10-15%	5% - 10%
	Donations (Foundation, Grants & Other)	\$398,971.99			
	Total Revenues	\$4,331,890.92			
Instructional Staff to Students		11.60	> 20	16 - 20	< 16
	Instructional Staff	29.84			
	Students Head Count	346.00			
Total Staff to Students		9.18	> 18	12.01 - 18	< = 12
	Total Staff	37.68			
	Students Head Count	346.00			
State UIP Rating	John Erwin Award	Performance	Priority Improvement or Turnaround	Improvement	Performance

#### **Eagle County Charter Academy**

Statement of Financial Position September 30, 2018

	9/30/18	9/30/17	Change	
Assets				
Current Assets:				
Checking / Savings				
1st Bank - Operating Account	276,533.38	347,237.99	(70,704.61)	
1st Bank - Payroll	294,669.89	255,894.03	38,775.86	
Colotrust	1,604,617.85	1,419,243.16	185,374.69	
Petty Cash	318.66	318.66	-	
Subtotal Cash	2,176,139.78	2,022,693.84	153,445.94	
Other Current Assets				
Charter Garb Inventory	8,675.35	12,001.55	(3,326.20)	
Due To/From District	(25,587.08)	483.42	(26,070.50)	
Prepaid Expenses	1,978.75	1,978.75	-	
Receivables				
Accounts Receivable	4,417.50	32,711.70	(28,294.20)	Prepaid Kinder Deposit
Due From Foundation	50.00	350.00	(300.00)	
Subtotal Other Current Assets	(10,465.48)	47,525.42	(57,990.90)	
Total Assets	2,165,674.30	2,070,219.26	95,455.04	
Liabilities and Fund Equity				
Current Liabilities:				
Accounts Payable - General	56,868.22	48,760.65	8,107.57	
Prepaid Lunch Program	5,963.25	4,743.25	1,220.00	
Credit Cards	14,814.98	17,012.27	(2,197.29)	Paid Off Monthly
Payroll Liabilities	51,575.30	50,171.64	1,403.66	•
Accrued Salaries & Benefits	288,881.34	289,388.78	(507.44)	
Deferred Revenue Kindergarten	· -	-	- '	
Subtotal Current Liabilities	418,103.09	410,076.59	8,026.50	
Fund Equity				
Over (Under) Target of 10% & Tabor	749,993.27	638,187.67	111,805.60	
Operating Reserve 10% Target	430,496.00	430,496.00	0.00	
Designated for Mill Levy Projects	211,125.00	225,419.00	(14,294.00)	
Facility Reserve Funds	0.00	48,552.00	(48,552.00)	
Repair and Replacement Reserve	238,602.00	198,835.00	39,767.00	
Tabor Reserve 3%	118,653.00	118,653.00	0.00	
Subtotal Fund Equity	1,748,869.27	1,660,142.67	88,726.60	
Total Liabilities and Fund Equity	\$2,166,972.36	\$2,070,219.26	\$96,753.10	ı

ŭ ,	Adopted	0	YTD Actual		Prior YTD	Drainatad	Over/ (Under)		
	2018-19		as of	% of	Actual	Projected 2018-19	Revised		
Description	Budget	FTE	9/30/2018	Budget	9/30/2017	Actual	Budget	Comment	
Description		FIE	September	25%	0,00,2011	7.000.			
BEGINNING FUND BALANCE			Coptomber	20,0					
Beginning Fund Balance	1,264,673		1,419,433.75		1,249,874.40	1,419,434	154,760		
Student Head Count	346.00		346		348	346.00	=		
Student Count (FTE)	330.04		331.46		332.04	331.46	1.42		
Per Pupil Revenue (PPR)	\$8,434.00	2.2%	\$ 8,434.28		\$ 7,949.99	\$ 8,434.28	0.28	\$	484.29 6.1%
<u>REVENUES</u>									0.176
School Finance Funding	2,783,557		695,912.43	25%	657,196.26	2,795,626	12,069		
Mill Levy:	104.052	240	26 496 72	25%	26,526.54	105.047	994		
Hold Harmless Override Election	104,953	318	26,486.73	25% 25%		105,947 141,572			
	140,267	425 468	35,393.01	25% 25%	35,446.20 39,042.48		1,305		0.775.00
Cost Of Living	154,459	400	38,983.86			155,935	1,477		3,775.90
2016 Mill Levy	426,214	004	104,952.99	25%	103,049.79	419,812	(6,402)		
Capital Const Grant Revenue	87,055	264	24,073.05	28%	22,680.75	96,717	9,662	\$291.79 per FTE	
READ Act Grant	-	-	-				-	3 x \$813.98 per student	
Foundation Grants:	202 502		007.400.00	000/	0.47.005.50	007.400	(4.000)		
Pledge Drive	228,500		227,192.00	99%	317,935.50	227,192	(1,308)	Based upon Actuals from Prior Yr	
Foundation Fundraisers	30,000		-	0%	-	30,000	-		
Kindergarten Tuition	95,000		9,500.00	10%	19,000.00	95,000	-		
After School Program	28,662		3,606.16	13%	4,966.18	28,662	-		
Athletic Fees	9,690		3,348.96	35%	5,976.25	9,690	-	\$65 Charge - \$25 Deposit	
Student Supply Bulk Purchase	13,770		-	0%	(75.00)	13,770	-	Money Collected YE for Next	
Gifts /Contributions/ Grants	4,080		218.09	5%	1,597.75	4,080	-		
Interest Income	19,000		8,196.27	43%	3,198.66	31,200	12,200		
Miscellaneous Revenue	3,060		-	0%	357.14	3,060	-	Facility Rental	
Student Activities									
Charter Garb	10,200		6,154.00	60%	8,030.00	10,200	=		
City Market / Kroger Donations	3,570		545.47	15%	653.02	3,570	-		
Continuation for 8th Grade	2,550		-	0%	- 1	2,550	-		
Enrichment Activity	137,700		41,310.02	30%	57,298.00	137,700	-		
Library Book Fundraiser	6,936		570.00	8%	600.00	6,936	-	Scholastics Books	
Original Works	8,591		-	0%	17.25	8,591	-		
Student Government Fundraiser	1,530		-	0%		1,530	-	Match Expenses	
Yearbook	2,550		1,554.44	61%		2,550	-		
Total Revenues	4,301,894		1,227,997.48	29%	1,303,496.77	4,331,891	29,997		
Beginning Fund Balance & Reve	nues 5,566,567		2,647,431.23	48%	2,553,371.17	5,751,325	184,758		
		_							

Description	Adopted 2018-19 Budget	FTE	YTD Actual as of 9/30/2018	% of Budget	Prior YTD Actual 9/30/2017	Projected 2018-19 Actual	Over/ (Under) Revised Budget	Comment
			September	25%				
<u>EXPENDITURES</u>								
Salaries:								
Administrative Staff	268.812	2.8	67,151.19	25%	56.975.76	275.686	6.874	24%
Student Services	208,060	5.04	39,404.89	19%	41,668.98	208,602	542	19%
Instructional Staff	1,566,913	29.84	356,352.68	23%	362,430.29	1,617,816	50,903	22%
READ Act Salary	-					_	-	
Extra Duty Pay	7,000		-	0%		7,000	-	Extra Time Chess Club
Before/After TA Salary	12,700		1,389.50	11%	1,859.25	12,684	(16)	
Performance Pay-Instructional	58,500		-	0%		58,500	-	
Performance Pay-Support	4,660		-	0%		4,660	-	
Total Salaries	2,126,645	37.68	464,298.26	22%	462,934.28	2,184,948	58,303	21%
Percentage of Revenues	49%		38%		36%	50%	_	
Benefits:								
Admin Benefits	79,220		20,386.70	26%	15,869.28	82,241	3,021	25%
Student Services Benefits	85,996		15,523.50	18%	17,385.84	78,623	(7,373)	20%
Instructional Benefits	625,498		150,467.24	24%	141,914.38	656,716	31,218	23%
Sub Benefits	-	-	-			-	-	
Before/After TA Benefits	2,743		300.14	11%	392.30	2,743	-	
Health Reimbursement Account (HRA)	8,250		500.00	6%		8,250	-	22 employees x 2 x \$500 x 30%+\$450 Plan Doc
Employee Assistance Plan	225		126.00	56%	118.00	225	-	New Document for HRA
Performance Pay Benefits-Instruc.	12,636		-	0%		12,636	-	Included in other groups
Performance Pay Benefits-Support	1,007		-	0%		1,007		Included in other groups
Total Benefits	815,575	.	187,303.58	23%	175,679.80	842,441	26,865	22%
Percentage of Salaries	38%		40%		38%	39%		January Increase Health Ins. & PERA
Total Salaries & Benefits	2,942,221	.	651,601.84	22%	638,614.08	3,027,389	85,168	Health 10% / PERA 20.15%
Percentage of Revenues	68%		53%		49%	70%		
INSTRUCTIONAL:								
Nurse Consultant	5,000		-	0%		5,000		Contracted Services
Contracted Services	5,000	.	-	0%		5,000	-	
Classroom Supplies and Materials	39,980	.	10,531.36	26%	9,597.53	40,180	200	26%
Other Supplies and Materials								
After School Supplies	2,800		362.76	13%	1,282.75	2,800	_	FRL Enrichment
Copier Paper - Instructional	4,700		302.70	0%	1,810.80	4,700	_	FRE EIIIGIIIIeii
Library Books/Supplies	5,200		1,137.64	22%	1,829.81	5,200	_	
Postage	400		29.58	7%	1,029.61	3,200	_	
Textbook - Consumables	25,000		16,818.73	67%	14,906.56	25,000	_	
Testing /Assessments	600		10,010.73	0%	14,500.50	600	_	NWEA / College Entrance Exam (PSAT)
Other Supplies and Materials	38,700	۱ ا	18,348.71	47%	19,831.37	38,700	<del></del>	TWEAT College Littlance Exam (FOAT)
• •		۱						
Total Supplies & Materials	78,680	.	28,880.07	37%	29,428.90	78,880	200	

Description	Adopted 2018-19 Budget FTE	YTD Actual as of 9/30/2018	% of Budget	Prior YTD Actual 9/30/2017	Projected 2018-19 Actual	Over/ (Under) Revised Budget	Comment
Description	g	September	25%	0,00,20			
		Cepterriber	2070				
Fundraisers and Conferences							
Student Supply Bulk Purchase	13,500	9,552.38	71%	7,415.61	13,500	-	Money collected in Prior Year
School Fundraisers	3,060	-	0%		3,060	-	
Charter Garb Supplies	10,200	3,990.30	39%	3,825.61	10,200	-	
Continuation for 8th Grade	2,500		0%		2,500	-	
Student Enrichment Activities	135,000	10,425.53	8%	18,721.47	135,000	=	Higher Expenses at Year End
Library Books - Fundraiser Exp	6,800	-	0%		6,800	=	
Original Works Expense	6,000		0% 0%		6,000	-	Maril Borrer
Student Government Supplies Year Book	1,500 2,150		0%		1,500 2,150	-	Match Revenue
Teacher Wkshp/Conf/Travel	12,000	5,415.00	45%	12,538.00	12,000	-	
Fundraisers and Conferences	192,710	29,383.21	15%	42,500.69	192,710	<u>-</u>	
i ununuisers una comercinees	102,710	20,000.21	1070	42,000.00	102,710		
Copier Rental	22,500	2,962.10	13%	4,098.69	22,500	-	
Instructional Equipment	5,000	-			5,000		
Instructional Equipment	27,500	2,962.10	11%	4,098.69	27,500	=	
TECHNOLOGY						_	
Curriculum Support / Annual License	12,000	8,245.00	69%	8,409.95	12,000	_	Explore Learning / Dreambox/ IXL/Brainpop
Subscription & Licenses	12,500	1,694.94	14%	689.97	12,500	_	SchoolMint / NetFlix / Fresh Service
Technology Repair & Maint.	4,000	330.75	8%	-	4,000	_	CONSCINUITY THOSE INC THOSE CONTROL
Technology Software	3,500	433.24	12%		3,500	_	
Technology Supplies	6,500	(188.83)	-3%	1,258.71	6,500	_	
GF Technology Equipment	25,000	(1,360.82)	-5%	- ,	25,000	=	Technology Infrastructure.
Foundation Tech Equip Grant	30,000	4,855.44	16%		30,000	-	Foundation Grant \$30K
Mill Levy - Technolgy Equipment	20,000	109.95	1%		20,000	-	
Technology Expenditures	113,500	14,119.67	12%	10,358.63	113,500	-	
ADMINISTRATION							
Office Printing/Copier Paper	500	_	0%		500	_	
Office Supplies	3,100	363.68	12%	427.99	3,100	_	
Meals And Refreshments	7,500	633.71	8%	1,438.09	7,500	-	Extra from Kroger/City Mk Cards
Total Supplies	11,100	997.39	9%	1,866.08	11,100	-	Ç ,
Administration Wkshp/Conf/Travel	3,200	1,338.43	42%	694.16	3,200	-	
Board Wkshp/Conf/Travel	1,000	5.00	1%	60.75	1,000		
Total Conference And Travel	4,200	1,343.43	32%	754.91	4,200	-	
Accounting Services	24,720	5,550.00	22%	5,550.00	24,720	-	\$4,000 Allocated to Foundation
Payroll Processing - Qqest/Flex	2,700	414.38	15%	408.72	2,700	-	Monthly fees
Audit Services	7,000	-	0%		7,000	-	
Background Check Fees	2,100	-	0%	732.00	2,100	-	
Bank Fees	10,000	1,707.18	17%	2,470.12	10,000	-	New School Pay Fees
Dues And Fees	4,900	2,709.49	55%	2,862.05	4,900	-	CLCS fee \$7.67 per FTE
Legal	7,500	500.00	7%	500.00	7,500	-	
Marketing	3,000	-	0%	75.00	3,000	-	Constant Contact / Advertising
Office Equipment	1,000	40.004.05	0%	40.507.00	1,000	-	
Purchased Services	62,920	10,881.05	17%	12,597.89	62,920	-	

Description	Adopted 2018-19 Budget	FTE	YTD Actual as of 9/30/2018	% of Budget	Prior YTD Actual 9/30/2017	Projected 2018-19 Actual	Over/ (Under) Revised Budget	Comment	
Description			September	25%	0.00.2011				
			September	25 /0					
Utilities and Maintenance									
Water/Sewer	6,000		1,077.54	18%	1,122.57	6,000	-		
Trash	3,500		536.39	15%	1,026.02	3,500	-		
Alarm Monitoring Fees	1,100		-	0%		1,100	-	\$385 per year plus \$365 for cards	
Snow Removal	6,000			0%		6,000	-		
Lawn Care	1,600		1,764.97	110%		3,000	1,400		
Pest Control Services	500		-	0%		500	-		
Repair & Maintenance	15,000		1,062.50	7%	2,053.84	15,000	=		
HVAC Maintenance	15,000		940.00	6%	2,860.99	15,000	-	Filters	
Telephone	6,900		2,237.00	32%	1,889.65	6,900	=		
Cable (Mill Levy \$1,500)	5,000		1,717.08	34%	2,737.80	5,000	=		
Maintenance Supplies	5,000		-	0%	48.91	5,000	-		
Custodial Supplies	9,000		2,184.47	24%	1,426.18	9,000	-		
Natural Gas	15,000		340.53	2%	409.14	15,000	-	**************************************	
Electricity Total Utilities And Maintenance	29,000		3,475.13	12% 13%	4,593.30	29,000 120,000	1 100	\$21,299.42 refund FY18 - Final	
Total Otilities And Maintenance	118,600		15,335.61	13%	18,168.40	120,000	1,400		
Insurance Policies									
Liability And Property	18,000		2,563.59	14%	9,641.43	15,210	(2,790)	Includes D&O Insurance	
Unemployment	6,384		1,293.52	20%	1,301.43	6,384	-	.3% State	
Workers' Compensation	16,500		3,039.00	18%	1,492.00	16,500	-		
Total Insurance	40,884		6,896.11	17%	12,434.86	38,094	(2,790)		
Facility Capital Outlay									
Capital Construction State	87,055		3,428.00	4%		96,717	9,662	No Carryover from FY18	
Total Facility Capital Outlay	87,055		3,428.00	4%		96,717	9,662	No danyover nom 1 110	
District Purchased Services - Optional					$\overline{}$	·			
Special Education	332,428		84,895.65	26%	81,477.57	339,583	7,155	Projected based on Dist. Projections	
ESL Services	104,027		32,602.95	31%	25,496.91	130,412	26,385	1 Tojectou Based on Bist. 1 Tojections	
District Substitutes / Dist. Pool	22,000		-	0%	20, 100.01	22,000	-	Staff Dev Coverage	
Bus Services	15,000			0%		15,000	_	Stan Bev Goverage	
Indistrict Mail Purchase / School Messenger	924		229.02	25%	229.35	916	(8)		
Personnel/HR Purchase	1,636		476.10	29%	401.07	1,905	269	Talent Recruiter / Admin HR	
Assessment Purchase	8,013		2,134.59	27%	1,963.95	8,538	525	Alpine / NWEA	
Student Mang. Systems Power Sch.	9,514		2,114.55	22%	2,331.96	8,458	(1,056)	, up.ii.e	
Schoology	3,245		794.61	24%	795.30	3,178	(66)		25%
Staff Development Purchase	200		50.01	25%	50.01	200	-		25%
Total District Purchased Services	496,988		123,297.48	25%	112,746.12	530,191	33,202		23%
District Control Country   Description   111 / 120					$\overline{}$				
District Central Overhead-Required-Up to 5%			47.740.43	070/	40.000.55	70 00-	4.004		
Central Office / Superintendent Purchase	66,376		17,749.14	27%	16,268.55	70,997	4,621		
Total District Overhead	66,376		17,749.14	27%	16,268.55	70,997	4,621		
Percent of PPR	2.4%		2.6%		2.5%	2.5%			
TOTAL EXPENDITURES GENERAL	4,247,734		906,875.10	21%	899,837.80	4,379,197	131,464		21%

Description	Adopted 2018-19 Budget	FTE	YTD Actual as of 9/30/2018	% of Budget	Prior YTD Actual 9/30/2017	Projected 2018-19 Actual	Over/ (Under) Revised Budget	Comment
Description			September	25%	0,00,2011			
FOOD SERVICE			September	20 /0				
REVENUES								
	96,900		4E 070 E0	16%	18,402.00	06 000		
Lunch Program Sales Foundaiton Grant F&R Program	96,900		15,972.50	10%	16,402.00	96,900	-	
Total Revenue	96.900		15,972.50	16%	18,402.00	96,900	<del></del>	
- Total Nevenue	30,300		10,072.00	1070	10,402.00	30,300		
EXPENDITURES								
Food Service Salaries	1,400		-	0%	178.75	1,400	-	0%
Food Services PERA & Medicare	294		-	0%	37.72	294	=	0%
Hot Lunch Schoolpay Fees	1,900		323.09	17%	425.12	1,900	-	
Supplies	84,600		7,336.27	9%	11,151.11	84,600	-	9%
Total Expenditures	88,194		7,659.36	9%	11,792.70	88,194	-	
Net Revenues over Expenditures	8,706		8,313.14	95%	6,609.30	8,706	-	Cover some facility overhead
BEGINNING FUND BALANCE	1,264,673		1,419,433.75		1,249,874.40	1,419,434	154,760	
Total Revenues With Grants	4,398,794		1,243,969.98	28%	1,321,898.77	4,428,791	29,997	-
Beginning Fund Balance & Revenues	5,663,467		2,663,403.73		2,571,773.17	5,848,225	184,758	
Total Expenditures With Grants	4,335,928		914,534.46	21%	911,630.50	4,467,391	131,464	-
ENDING FUND BALANCE								
	072 245		740 002 27	27.40/	620 407 67	250.064	84,716	00/
Over (Under) Target of 10% & Tabor	273,345		749,993.27	274%	638,187.67	358,061	,	8%
Operating Reserve 10% Target	433,593		430,496.00	99%	430,496.00	446,739	13,146	
Designated for Mill Levy Projects	211,125		211,125.00	100% 0%	225,419.00 48,552.00	211,125	(40.550)	5 . 6
Facility Reserve Funds	48,552		238,602.00	100%	· '	238,602	(48,552)	Best Grant Match Balance/ Used Meraki Sys.
Repair and Replacement Reserve	238,602		,		198,835.00		2.002	Add \$39,767 Each Yr.
Tabor Reserve 3% Ending Fund Balance	122,323 1,327,540		118,653.00 1,748,869.27	97% 132%	118,653.00 1,660,142.67	126,306 1,380,833	3,983 53,294	
Ending Fund Balance	1,327,340		1,740,009.27	132 /0	1,000,142.07	1,300,033	33,294	
Grants Accts. Rec / (Deferred Revenue)	-		-			-	-	
Total Expenditures & Ending Fund					<u> </u>			
	5,663,467		2,663,403.73	47%	2,571,773.17	5,848,225	184,758	3,184,820.94
Change In Ending Fund Balance	62,866		329,435.52		410,268.27	(38,600)	(101,467)	