### Eagle County Charter Academy

#### **MISSION**

The Eagle County Charter Academy community creates lifelong learners and productive global citizens through a challenging college preparatory curriculum and character education. We accomplish this through an empowered staff, parental involvement and small class size.

# FY 19/20 Budget to YTD Actuals As of September 30, 2019 With Mill Levy Allocation

Last Updated 10/24/2019

Eagle County Charter Academy 1105 Miller Ranch Rd Edwards, CO 81632 970-926-0656

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## Eagle County Charter Academy Financial Dashboard

|   |   |     | <b>ACTUALS</b> |   | Benchmarks                            |                             |             |  |  |  |
|---|---|-----|----------------|---|---------------------------------------|-----------------------------|-------------|--|--|--|
| Indicator                                 | Calculation   |     |                |   | Red                                   | YELLOW                      | GREEN       |  |  |  |
| Months of                                 |   | HHH | 4.69           | Н | < 1                                   | 1 - 3                       | > 3         |  |  |  |
| Unrestricted Cash                         |   |     |                |   | <1                                    | 1-5                         | <b>,</b> 5  |  |  |  |
|   | Current Unrestricted Cash   |     | \$1,801,034.47 |   |                                       |                             |             |  |  |  |
|   | Total Projected Actual Expenditures                                   |     | \$4,608,756.10 |   |                                       |                             |             |  |  |  |
| Months of Unrestricted                    |   |     | 3.77           |   | < 1                                   | 1 - 2                       | > 2         |  |  |  |
| Fund Balance                              |   |     | 4              |   |                                       |                             |             |  |  |  |
|   | Projected Unrestricted Fund Balance                                   |     | \$1,448,030.04 |   |                                       |                             |             |  |  |  |
|   | Total Projected Actual Expenditures                                   |     | \$4,608,756.10 |   |                                       |                             |             |  |  |  |
| Payroll/Benefits<br>% of Revenue (Budget) | With Facilty Cost of Approx. 5%, 75% level has been determined Green. | HH  | 69%            |   | < 60% or > 75%                        | In line with Board<br>Goals | 60% - 75%   |  |  |  |
|   | Total Current Salary & Benefits                                       |     | \$3,144,194.13 |   |                                       |                             |             |  |  |  |
|   | Total Revenues  |     | \$4,532,784.76 |   |                                       |                             |             |  |  |  |
| Facility Cost % of Revenue                |   |     | 4%             |   | > 20%                                 | 16% - 20%                   | < 16%       |  |  |  |
|   | Total Facility Expense  |     | \$165,408.09   |   |                                       |                             |             |  |  |  |
|   | Total Revenues  |     | \$4,532,784.76 |   | Utilities, R&M,<br>Cap Const.         |                             |             |  |  |  |
| Surplus/(Deficit) % of Expenditures       | Based upon larger than 10% Unrestricted<br>Operating Reserve          |     | -1.47%         |   | -2.0% or > 20.0%                      | -1.99%99%                   | 1% - 20%    |  |  |  |
| •   | Projected Change in Fund Balance                                      |     | (\$67,676.94)  |   |                                       |                             |             |  |  |  |
|   | Total Projected Actual Expenditures                                   |     | \$4,608,756.10 |   |                                       |                             |             |  |  |  |
| Fundraising as a<br>% of Revenue          |   |     | 8.95%          |   | > 15%                                 | < 5% or 10-15%              | 5% - 10%    |  |  |  |
| ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,   | Donations   |     |                |   |                                       |                             |             |  |  |  |
|   | (Foundation, Grants & Other)  |     | \$405,655.00   |   |                                       |                             |             |  |  |  |
|   | Total Revenues  |     | \$4,532,784.76 |   |                                       |                             |             |  |  |  |
| Instructional Staff<br>to Students        |   |     | 11.60          |   | > 20                                  | 16 - 20                     | < 16        |  |  |  |
|   | Instructional Staff   |     | 29.84          |   |                                       |                             |             |  |  |  |
|   | Students Head Count   |     | 346.00         |   |                                       |                             |             |  |  |  |
| Total Staff to Students                   |   |     | 9.18           |   | > 18                                  | 12.01 - 18                  | < = 12      |  |  |  |
|   | Total Staff   |     | 37.68          |   |                                       |                             |             |  |  |  |
|   | Students Head Count   |     | 346.00         |   |                                       |                             |             |  |  |  |
| State UIP Rating                          | John Erwin Award  |     | Performance    |   | Priority Improvement<br>or Turnaround | Improvement                 | Performance |  |  |  |

## Eagle County Charter Academy Statement of Financial Position

September 30, 2019

|  | 9/30/19        | 9/30/18        | Change        | 1                |
|--|----------------|----------------|---------------|------------------|
| Assets   |                |                | J             | ı                |
| Current Assets:                                  |                |                |               |                  |
| Checking / Savings                               |                |                |               |                  |
| 1st Bank - Operating Account                     | 143,635.73     | 276,533.38     | (132,897.65)  |                  |
| 1st Bank - Payroll                               | 333,970.86     | 294,669.89     | 39,300.97     |                  |
| Colotrust  | 1,323,109.22   | 1,604,617.85   | (281,508.63)  |                  |
| Petty Cash                                       | 318.66         | 318.66         | - ,           |                  |
| Subtotal Cash                                    | 1,801,034.47   | 2,176,139.78   | (375,105.31)  | •                |
| Other Current Assets                             |                |                |               | •                |
| Charter Garb Inventory                           | 14,549.00      | 8,675.35       | 5,873.65      |                  |
| Due To/From District                             | 295,043.26     | (25,587.08)    | 320,630.34    |                  |
| Prepaid Expenses                                 | 2,750.44       | 1,978.75       | 771.69        |                  |
| Receivables                                      |                |                |               |                  |
| Accounts Receivable                              | 19,532.00      | 4,267.50       | 15,264.50     | Enrichment Fees  |
| Due From Foundation                              | 200.00         | 50.00          | 150.00        |                  |
| Subtotal Other Current Assets                    | 332,074.70     | (10,615.48)    | 342,690.18    | _                |
|  |                |                |               | _                |
| Total Assets                                     | 2,133,109.17   | 2,165,524.30   | (32,415.13)   | -                |
| Lightlities and Fund Faulty                      |                |                |               | _                |
| Liabilities and Fund Equity Current Liabilities: |                |                |               |                  |
| Accounts Payable - General                       | 60,444.99      | 56,027.22      | 4,417.77      |                  |
| Copier Lease Credit                              | 11,019.73      | 30,027.22      | 11,019.73     |                  |
| Prepaid Lunch Program                            | 6,118.25       | 5,963.25       | 155.00        |                  |
| Credit Cards                                     | 25,193.43      | 16,410.49      |               | Paid Off Monthly |
| Payroll Liabilities                              | 64,951.52      | 51,575.30      | 13,376.22     | Faid Off Monthly |
| Accrued Salaries & Benefits                      | 320,347.69     | 288,881.34     | 31,466.35     |                  |
| Deferred Revenue Kindergarten                    | 320,347.09     | 200,001.04     | 31,400.33     |                  |
| Subtotal Current Liabilities                     | 488,075.61     | 418,857.60     | 69,218.01     | -                |
| Cubicial Current Elabilities                     | 400,070.01     | 410,007.00     | 00,210.01     | •                |
| Fund Equity                                      |                |                |               |                  |
| Over (Under) Target of 10% & Tabor               | 437,142.26     | 724,711.70     | (287,569.44)  |                  |
| Operating Reserve 10% Target                     | 430,496.00     | 430,496.00     | 0.00          |                  |
| Designated Carryover Cap Constr.                 | 11,057.41      | 0.00           | 11,057.41     |                  |
| Designated for Mill Levy Projects                | 180,174.00     | 225,419.00     | (45,245.00)   |                  |
| Facility Reserve Funds                           | 175,000.00     | 48,552.00      | 126,448.00    |                  |
| Repair and Replacement Reserve                   | 278,369.00     | 198,835.00     | 79,534.00     |                  |
| Tabor Reserve 3%                                 | 132,794.00     | 118,653.00     | 14,141.00     |                  |
| Subtotal Fund Equity                             | 1,645,032.67   | 1,746,666.70   | (101,634.03)  | -                |
| Total Liabilities and Fund Equity                | \$2,133,108.28 | \$2,165,524.30 | (\$32,416.02) | =                |

|                                  | Adopted 2019-20   | Adopted<br>2019-20 | YTD Actual as of | % of       | Prior YTD<br>Actual | Projected 2019-20 | Over/<br>(Under)<br>Revised | _                                |           |
|----------------------------------|-------------------|--------------------|------------------|------------|---------------------|-------------------|-----------------------------|----------------------------------|-----------|
| Description                      | Budget            | Budget             | 9/30/2019        | Budget     | 9/30/2018           | Actual            | Budget                      | Comment                          |           |
| BEGINNING FUND BALANCE           |                   |                    | September        | 25%        |                     |                   |                             |                                  |           |
| Beginning Fund Balance           | 1,375,414         | 1,375,414          | 1,515,706.98     |            | 1,418,135.69        | 1,515,707         | 140,293                     |                                  |           |
| Student Head Count               | 346.00            | 346.00             | 346              |            | 346                 | 346.00            | _                           |                                  |           |
| Student Count (FTE)              | 346.00            | 346.00             | 346.00           |            | 331.46              | 346.00            | _                           |                                  |           |
| Per Pupil Revenue (PPR)          | \$ 8,809.52       |                    | \$ 8,813.71      |            | \$ 8,433.30         | \$ 8,813.71       | 4.19                        |                                  |           |
| . , ,                            |                   |                    | , ,              |            | l                   |                   |                             | \$                               | 380.41    |
| <u>REVENUES</u>                  |                   |                    |                  |            |                     |                   |                             |                                  | 4.5%      |
| School Finance Funding           | 3,048,094         | 3,048,094          | 695,912.43       | 23%        | 695,912.43          | 3,049,544         | 1,450                       |                                  |           |
| Mill Levy:<br>Hold Harmless      | 104,492           | 104,492            | 26,486.73        | 25%        | 26,486.73           | 107,370           | 2,877                       |                                  |           |
| Override Election                | 139,784           | 139,784            | 35,393.01        | 25%        | 35,393.01           | 143,473           | 3,689                       |                                  |           |
|                                  | 153,764           | 153,764            | 38,983.86        | 25%<br>25% | 38,983.86           | 158,029           | ,                           |                                  | 10 005 74 |
| Cost Of Living<br>2016 Mill Levy | 424,542           | 424,542            | 104,952.99       | 25%<br>25% | 104,952.99          | 441,208           | 4,059<br>16,666             |                                  | 10,625.71 |
| Capital Const Grant Revenue      | 424,542<br>95,911 | 95,911             | 24,073.05        | 25%<br>25% | 24,073.05           | 95,351            | (561)                       | \$075 50 FTF                     |           |
| PERA Non-Employer Revenue        | 95,911            | 95,911             | 24,073.05        | 25%        | 24,073.05           | 95,351            | (361)                       | \$275.58 per FTE                 |           |
| READ Act Grant                   |                   | -                  |                  |            |                     | 3,835             | 3,835                       | 6 x \$639.21 per student         |           |
| Foundation Grants:               | -                 | -                  |                  |            | · ·                 | 3,033             | 3,033                       | 6 x \$639.21 per student         |           |
| Pledge Drive                     | 222,500           | 222,500            | 154,489.00       | 69%        | 227,192.00          | 231,655           | 9,155                       | Based upon Actuals from Prior Yr |           |
| Foundation Fundraisers           | 30,000            | 30,000             | -                | 0%         | -                   | 30,000            | -                           | Dasca apon Actacle from Filor Fi |           |
| Kindergarten Tuition             | -                 | -                  | _                | 070        | 9,500.00            | -                 | _                           |                                  |           |
| After School Program             | 29,000            | 29,000             | 8,110.40         | 28%        | 3,606.16            | 29,000            | _                           |                                  |           |
| Athletic Fees                    | 9,000             | 9,000              | 3,685.25         | 41%        | 3,348.96            | 9,000             | _                           | \$65 Charge - \$25 Deposit       |           |
| Student Supply Bulk Purchase     | 15,000            | 15,000             | 1,050.00         | 7%         | (150.00)            | 15,000            | _                           | Money Collected YE for Next      |           |
| Gifts /Contributions/ Grants     | 4,000             | 4,000              | 814.32           | 20%        | - (.00.00)          | 4,000             | _                           | meney conceica 12 for riom       |           |
| Interest Income                  | 37,300            | 37,300             | 8,480.43         | 23%        | 8,196.27            | 37,300            | _                           |                                  | 23%       |
| Miscellaneous Revenue            | -                 | -                  | -                |            | 218.09              | -                 | -                           | Facility Rental                  |           |
|                                  |                   |                    |                  |            |                     |                   |                             | ·                                |           |
| Student Activities               |                   |                    |                  |            |                     |                   |                             |                                  |           |
| Charter Garb                     | 12,000            | 12,000             | 6,560.00         | 55%        | 6,154.00            | 12,000            | -                           |                                  |           |
| City Market / Kroger Donations   | 3,570             | 3,570              | 2,738.68         | 77%        | 545.47              | 3,570             | -                           |                                  |           |
| Continuation for 8th Grade       | 2,550             | 2,550              | -                | 0%         | - 1                 | 2,550             | -                           |                                  |           |
| Enrichment Activity              | 140,000           | 140,000            | 55,645.02        | 40%        | 41,400.00           | 140,000           | -                           |                                  |           |
| Library Book Fundraiser          | 7,000             | 7,000              | 570.00           | 8%         | 570.00              | 7,000             | -                           | Scholastics Books                |           |
| Original Works                   | 8,600             | 8,600              | -                | 0%         | - 1                 | 8,600             | -                           |                                  |           |
| Student Government Fundraiser    | 1,700             | 1,700              | -                | 0%         | - 1                 | 1,700             | -                           | Match Expenses                   |           |
| Yearbook                         | 2,600             | 2,600              | 88.50            | 3%         | 1,554.44            | 2,600             | -                           |                                  |           |
| Total Revenues                   | 4,491,613         | 4,491,613          | 1,168,033.67     | 26%        | 1,227,937.46        | 4,532,785         | 41,171                      |                                  |           |
| Designing Fund Delenge 9 Deven   | E 967 000         | F 967 000          | 2 692 740 05     | 46%        | 2.646.072.45        | 6.048.400         | 101 464                     |                                  |           |
| Beginning Fund Balance & Revenu  | et 5,867,028      | 5,867,028          | 2,683,740.65     | 40%        | 2,646,073.15        | 6,048,492         | 181,464                     |                                  |           |

## As of September 30, 2019 Over/

| Description  | Adopted<br>2019-20<br>Budget | Adopted<br>2019-20<br>Budget | YTD Actual as of 9/30/2019 | % of<br>Budget | Prior YTD<br>Actual<br>9/30/2018      | Projected<br>2019-20<br>Actual | Over/<br>(Under)<br>Revised<br>Budget | Comment  |
|--|------------------------------|------------------------------|----------------------------|----------------|---------------------------------------|--------------------------------|---------------------------------------|--|
|  |                              |                              | September                  | 25%            |                                       |                                |                                       |  |
|  |                              |                              |                            |                | i i                                   |                                |                                       |  |
| <b>EXPENDITURES</b>  |                              |                              |                            |                |                                       |                                |                                       |  |
| Salaries:  |                              |                              |                            |                |                                       |                                |                                       |  |
| Administrative Staff   | 293,850                      | 293,850                      | 72,013.61                  | 25%            | 67,151.19                             | 293,850                        | -                                     | 25%  |
| Student Services   | 221,330                      | 221,330                      | 44,578.90                  | 20%            | 39,404.89                             | 202,500                        | (18,830)                              | 22%  |
| Instructional Staff  | 1,676,830                    | 1,676,830                    | 391,517.60                 | 23%            | 356,352.68                            | 1,664,555                      | (12,275)                              | 24%  |
| READ Act Salary  | -                            | -                            | -                          |                |                                       | 3,835                          | 3,835                                 |  |
| Extra Duty Pay   | 7,000                        | 7,000                        | -                          | 0%             |                                       | 7,000                          | -                                     | Extra Time Chess Club  |
| Before/After TA Salary   | 13,190                       | 13,190                       | 2,641.37                   | 20%            | 1,389.50                              | 13,190                         | -                                     |  |
| Performance Pay-Instructional                                      | 62,525                       | 62,525                       | -                          | 0%             |                                       | 67,000                         | 4,475                                 |  |
| Performance Pay-Support  | 4,725                        | 4,725                        |                            | 0%             |                                       | 14,180                         | 9,455                                 | Admin & Other Support  |
| Total Salaries   | 2,279,450                    | 2,279,450                    | 510,751.48                 | 22%            | 464,298.26                            | 2,266,110                      | (13,340)                              | 23%  |
| Percentage of Revenues   | 51%                          | 51%                          | 44%                        |                | 38%                                   | 50%                            |                                       |  |
| Benefits:  |                              |                              |                            |                |                                       |                                |                                       |  |
| Admin Benefits   | 88,034                       | 88,034                       | 21,782.78                  | 25%            | 20,386.70                             | 88,034                         | -                                     | 25%  |
| Student Services Benefits  | 80,395                       | 80,395                       | 18,198.15                  | 23%            | 15,523.50                             | 76,553                         | (3,841)                               | 24%  |
| Instructional Benefits   | 689,518                      | 689,518                      | 160,965.80                 | 23%            | 150,467.24                            | 686,836                        | (2,682)                               | 23%  |
| PERA Non-Employer  | -                            | -                            | -                          |                |                                       | -                              | -                                     |  |
| Sub Benefits   | -                            | -                            | 52.44                      | 000/           | -                                     | -                              | -                                     |  |
| Before/After TA Benefits   | 2,882                        | 2,882                        | 577.14                     | 20%            | 300.14                                | 2,882                          | -                                     |  |
| Health Reimbursement Account (HRA)                                 | 8,250                        | 8,250                        | 1,000.00                   | 12%            | 500.00                                | 8,250                          | -                                     | 22 employees x 2 x \$500 x 30%+\$450 Plan Doc                |
| Employee Assistance Plan   | 225                          | 225                          | 127.00                     | 56%            | 126.00                                | 530                            | 305                                   | New Document for HRA   |
| Performance Pay Benefits-Instruc. Performance Pay Benefits-Support | 13,662<br>1,032              | 13,662<br>1,032              | -                          | 0%<br>0%       |                                       | 13,662<br>1,032                | -                                     | Included in other groups                                     |
| Total Benefits   | 883,998                      | 883,998                      | 202,704.20                 | 23%            | 187,303.58                            | 878,084                        | (6,218)                               | Included in other groups 23%                                 |
| Percentage of Salaries   | 39%                          | 39%                          | 40%                        | 23%            | 40%                                   | 39%                            | (0,210)                               |  |
| Total Salaries & Benefits  | 3,163,447                    | 3,163,447                    | 713,455.68                 | 23%            | 651,601.84                            | 3,144,194                      | (19,558)                              | January Increase Health Ins. & PERA Health 10% / PERA 20.15% |
|  | 70%                          | 70%                          | 61%                        | 23 /0          | 53%                                   | 69%                            | (19,556)                              | Health 10% / PERA 20.15%                                     |
| Percentage of Revenues   | 70%                          | 70%                          | 0176                       |                | 33%                                   | 09%                            |                                       |  |
| INSTRUCTIONAL:   | 1                            |                              |                            |                |                                       |                                |                                       |  |
| Nurse Consultant   | 5.000                        | 5.000                        | _                          | 0%             |                                       | 5,000                          | _                                     | Contracted Services  |
| Contracted Services  | 5,000                        | 5,000                        | -                          | 0%             |                                       | 5,000                          |                                       | Odnitacied dervices  |
| Contracted Convices  | 0,000                        | 0,000                        |                            | 070            | -                                     | 0,000                          |                                       |  |
| Classroom Supplies and Materials                                   | 43,550                       | 43,550                       | 8,090.46                   | 19%            | 10,951.24                             | 43,550                         |                                       | 19%  |
| olacol com cappiloc and materials                                  | 10,000                       | 10,000                       | 0,000.10                   | 1070           | 10,001.21                             | 10,000                         |                                       | 1070   |
| Other Supplies and Materials                                       |                              |                              |                            |                |                                       |                                |                                       |  |
| After School Supplies  | 3,500                        | 3,500                        | 871.48                     | 25%            | 362.76                                | 3,500                          | _                                     | FRL Enrichment   |
| Copier Paper - Instructional                                       | 4,800                        | 4,800                        | -                          | 0%             |                                       | 4,800                          | _                                     | THE EMOUNTAIN  |
| Library Books/Supplies   | 5,200                        | 5,200                        | 1,070.21                   | 21%            | 1.137.64                              | 6.000                          | 800                                   |  |
| Postage  | 400                          | 400                          | (0.55)                     | 0%             | 29.58                                 | 400                            | -                                     |  |
| Textbook - Consumables   | 25,000                       | 25,000                       | 18,059.94                  | 72%            | 17,318.73                             | 25,000                         | -                                     |  |
| Testing /Assessments   | 600                          | 600                          | -                          | 0%             |                                       | 600                            | -                                     | NWEA / College Entrance Exam (PSAT)                          |
| Other Supplies and Materials                                       | 39,500                       | 39,500                       | 20,001.08                  | 51%            | 18,848.71                             | 40,300                         | 800                                   |  |
| .,   | ,                            | 2,220                        | ,,,,,,                     |                | ,,, , , , , , , , , , , , , , , , , , | 2,220                          |                                       |  |
| Total Supplies & Materials   | 83,050                       | 83,050                       | 28,091.54                  | 34%            | 29,799.95                             | 83,850                         | 800                                   |  |

| Description                                 | Adopted<br>2019-20<br>Budget | Adopted<br>2019-20<br>Budget | YTD Actual as of 9/30/2019 | % of<br>Budget | Prior YTD<br>Actual<br>9/30/2018 | Projected<br>2019-20<br>Actual | Over/<br>(Under)<br>Revised<br>Budget | Comment   |
|---|------------------------------|------------------------------|----------------------------|----------------|----------------------------------|--------------------------------|---------------------------------------|---|
|   |                              |                              | September                  | 25%            |                                  |                                |                                       |   |
|   |                              | i                            |                            |                | i i                              |                                |                                       |   |
| Fundraisers and Conferences                 |                              |                              |                            |                |                                  |                                |                                       |   |
| Student Supply Bulk Purchase                | 15,000                       | 15,000                       | 7,752.51                   | 52%            | 9,644.60                         | 15,000                         | -                                     | Money collected in Prior Year   |
| School Fundraisers                          | 3,000                        | 3,000                        | ·                          | 0%             |                                  | 3,000                          | -                                     |   |
| Charter Garb Supplies                       | 12,000                       | 12,000                       | 886.00                     | 7%             | 3,990.30                         | 12,000                         | -                                     |   |
| Continuation for 8th Grade                  | 2,500                        | 2,500                        | <del>.</del>               | 0%             |                                  | 2,500                          | -                                     |   |
| Student Enrichment Activities               | 140,000                      | 140,000                      | 9,591.98                   | 7%             | 10,647.90                        | 140,000                        | -                                     | Higher Expenses at Year End   |
| Community Outreach                          | 1,000                        | 1,000                        | 180.00                     | 18%            |                                  | 1,000                          | -                                     |   |
| Library Books - Fundraiser Exp              | 7,000                        | 7,000                        | -                          | 0%             |                                  | 7,000                          | -                                     |   |
| Original Works Expense                      | 6,000                        | 6,000                        | -                          | 0%             |                                  | 6,000                          | -                                     |   |
| Student Government Supplies                 | 1,500                        | 1,500                        | -                          | 0%             |                                  | 1,500                          | -                                     | Match Revenue   |
| Year Book                                   | 2,150                        | 2,150                        | -                          | 0%             | -                                | 2,150                          | -                                     |   |
| Teacher Wkshp/Conf/Travel                   | 14,000                       | 14,000                       | 1,519.61                   | 11%            | 6,065.00                         | 14,000                         | -                                     |   |
| Fundraisers and Conferences                 | 204,150                      | 204,150                      | 19,930.10                  | 10%            | 30,347.80                        | 204,150                        | -                                     |   |
| Copier Rental                               | 22,500                       | 22,500                       | 5,141.69                   | 23%            | 2,962.10                         | 22,500                         | -                                     |   |
| Instructional Equipment                     | 5,000                        | 5,000                        | -                          |                |                                  | 5,000                          | -                                     |   |
| Instructional Equipment                     | 27,500                       | 27,500                       | 5,141.69                   | 19%            | 2,962.10                         | 27,500                         | -                                     |   |
| TECHNOLOGY                                  |                              |                              |                            |                |                                  |                                |                                       |   |
| Curriculum Support / Annual License         | 12,000                       | 12,000                       | 4,920.00                   | 41%            | 8,245.00                         | 12,000                         |                                       | Final control / December / IVI / Decime   |
| Subscription & Licenses                     | 14,100                       | 14,100                       | 8,492.29                   | 60%            | 1,694.94                         | 14,100                         | -                                     | Explore Learning / Dreambox/ IXL/Brainpop<br>SchoolMint / NetFlix / Fresh Service |
| Technology Repair & Maint.                  | 4,500                        | 4,500                        | 769.39                     | 17%            | 330.75                           | 4,500                          | -                                     | Schoolivlint / Netflix / Fresh Service  |
| Technology Software                         | 3,500                        | 3,500                        | 1,780.30                   | 51%            | 543.19                           | 3,500                          | -                                     |   |
| Technology Supplies                         | 6,500                        | 6,500                        | 1,339.37                   | 21%            | (188.83)                         | 6,500                          | _                                     |   |
| GF Technology Equipment                     | 25,000                       | 25,000                       | 2,033.95                   | 8%             | (1,360.82)                       | 25,000                         | _                                     | Technology Infrastructure.  |
| Foundation Tech Equip Grant                 | 30,000                       | 30,000                       | 9,525.13                   | 32%            | 4,855.44                         | 30,000                         | _                                     | Foundation Grant \$30K  |
| Mill Levy - Technolgy Equipment             | 30,000                       | 30,000                       | 5,525.15                   | 0%             | -,000.77                         | 30,000                         | =                                     | 1 outdation Grant \$50K   |
| Technology Expenditures                     | 125,600                      | 125,600                      | 28,860.43                  | 23%            | 14,119.67                        | 125,600                        | -                                     |   |
|   | 120,000                      | 120,000                      | 20,000.10                  | 2070           | 11,110.01                        | 120,000                        |                                       |   |
| ADMINISTRATION Office Printing/Conier Paper | F00                          | 500                          |                            | 00/            |                                  | 500                            |                                       |   |
| Office Printing/Copier Paper                | 500                          | 500                          | - 004.44                   | 0%             | - 000.00                         | 500                            | -                                     |   |
| Office Supplies                             | 3,100                        | 3,100                        | 361.11                     | 12%            | 363.68                           | 3,100                          | -                                     | 5 · / // /0': NI O ·  |
| Meals And Refreshments                      | 7,600<br>11,200              | 7,600<br>11,200              | 1,688.44<br>2,049.55       | 22%<br>18%     | 633.71<br>997.39                 | 7,600<br>11,200                | -                                     | Extra from Kroger/City Mk Cards   |
| Total Supplies                              | 11,200                       | 11,200                       | 2,049.55                   | 10%            | 997.39                           | 11,200                         | -                                     |   |
| Administration Wkshp/Conf/Travel            | 3,200                        | 3,200                        | 109.57                     | 3%             | 1,639.45                         | 3,200                          | _                                     |   |
| Board Wkshp/Conf/Travel                     | 1,000                        | 1,000                        | 94.85                      | 9%             | 5.00                             | 1,000                          | _                                     |   |
| Total Conference And Travel                 | 4,200                        | 4,200                        | 204.42                     | 5%             | 1,644.45                         | 4,200                          | -                                     |   |
| A constitution Complete                     |                              |                              |                            |                | 5.550.00                         |                                |                                       |   |
| Accounting Services                         | 25,710                       | 25,710                       | 5,977.50                   | 23%            | 5,550.00                         | 25,710                         | -                                     | \$4,000 Allocated to Foundation   |
| Payroll Processing - Qqest/Flex             | 2,800                        | 2,800                        | 945.08                     | 34%            | 414.38                           | 2,800                          | -                                     | Monthly fees / TimeClock  |
| Audit Services                              | 7,000                        | 7,000                        | 400.00                     | 0%             |                                  | 7,000                          | -                                     |   |
| Background Check Fees Bank Fees             | 2,100                        | 2,100                        | 198.00                     | 9%             | 1 707 10                         | 2,100                          | -                                     | No. O. Loui Bor Fore  |
|   | 10,000                       | 10,000                       | 2,491.51                   | 25%            | 1,707.18                         | 10,000                         | -                                     | New School Pay Fees   |
| Dues And Fees                               | 5,000<br>7,500               | 5,000                        | 2,906.63                   | 58%            | 2,709.49                         | 5,000                          | -                                     | CLCS fee \$7.67 per FTE   |
| Legal                                       | 7,500                        | 7,500                        | 450.00                     | 6%             | 500.00                           | 7,500                          | -                                     | Constant Contact / Advantage  |
| Marketing<br>Office Equipment               | 3,000<br>1,000               | 3,000<br>1,000               | _                          | 0%<br>0%       |                                  | 3,000<br>1,000                 | -                                     | Constant Contact / Advertising  |
| Purchased Services                          | 64,110                       | 64,110                       | 12,968.72                  | 20%            | 10,881.05                        | 64,110                         | <u>-</u>                              |   |
| r ululaseu selvices                         | 04,110                       | 04,110                       | 12,900.72                  | 20 /0          | 10,001.05                        | 04,110                         | -                                     |   |

## As of September 30, 2019 Over/

|   | Adopted<br>2019-20                      | Adopted<br>2019-20 | YTD Actual as of                        | % of   | Prior YTD<br>Actual | Projected<br>2019-20 | Over/<br>(Under)<br>Revised |  |     |
|---|---|--------------------|---|--------|---------------------|----------------------|-----------------------------|--|-----|
| Description                                 | Budget                                  | Budget             | 9/30/2019                               | Budget | 9/30/2018           | Actual               | Budget                      | Comment                                |     |
|   |   |                    | September                               | 25%    |                     |                      |                             |  |     |
| Utilities and Maintenance                   |   |                    |   |        |                     |                      |                             |  |     |
| Water/Sewer                                 | 6,000                                   | 6,000              | 1,155.61                                | 19%    | 1,077.54            | 6,000                | _                           |  |     |
| Trash                                       | 3,600                                   | 3,600              | 1,153.65                                | 32%    | 536.39              | 3,600                | _                           |  |     |
| Security Cards                              | 500                                     | 500                | -                                       | 0%     | -                   | 500                  | _                           | \$385 per year plus \$365 for cards    |     |
| Snow Removal                                | 6,000                                   | 6,000              | _                                       | 0%     |                     | 6,000                | -                           | too be. Year plac toos is: carao       |     |
| Lawn Care                                   | 3,000                                   | 3,000              | 132.75                                  | 4%     | 1,764.97            | 3,000                | _                           |  |     |
| Pest Control Services                       | 500                                     | 500                | _                                       | 0%     | -                   | 500                  | -                           |  |     |
| Custodial Services                          | _                                       | -                  |   |        |                     | 17,640               | 17,640                      | Outsourced Part of the Custodial Serv. |     |
| Repair & Maintenance                        | 15,000                                  | 15,000             | 2,727.48                                | 18%    | 1,062.50            | 15,000               | · -                         |  |     |
| HVAC Maintenance                            | 15,000                                  | 15,000             | 940.00                                  | 6%     | 940.00              | 15,000               | -                           | Filters                                |     |
| Telephone                                   | 7,000                                   | 7,000              | 1,944.79                                | 28%    | 2,237.00            | 7,000                | -                           |  |     |
| Cable (Mill Levy \$1,500)                   | 7,000                                   | 7,000              | 2,197.07                                | 31%    | 1,717.08            | 7,000                | -                           | Updated Rates                          |     |
| Maintenance Supplies                        | 2,000                                   | 2,000              | 441.58                                  | 22%    |                     | 2,000                | -                           |  |     |
| Custodial Supplies                          | 9,000                                   | 9,000              | 2,296.08                                | 26%    | 2,184.47            | 9,000                | -                           |  |     |
| Natural Gas                                 | 15,000                                  | 15,000             | 264.21                                  | 2%     | 340.53              | 15,000               | -                           |  |     |
| Electricity                                 | 29,000                                  | 29,000             | 5,069.12                                | 17%    | 3,475.13            | 29,000               |                             | \$21,299.42 refund FY18 - Final        |     |
| Total Utilities And Maintenance             | 118,600                                 | 118,600            | 18,322.34                               | 15%    | 15,335.61           | 136,240              | 17,640                      |  |     |
| Insurance Policies                          |   |                    |   |        |                     |                      |                             |  |     |
| Liability And Property                      | 15,500                                  | 15,500             | 16,280.88                               | 105%   | 2,563.59            | 16,281               | 781                         | Includes D&O Insurance                 |     |
| Unemployment                                | 6,843                                   | 6,843              | 1,424.18                                | 21%    | 1,293.52            | 6,843                | -                           | .3% State                              |     |
| Workers' Compensation                       | 17,000                                  | 17,000             | 4,659.00                                | 27%    | 1,393.00            | 14,000               | (3,000)                     | .570 Gtate                             |     |
| Total Insurance                             | 39,343                                  | 39,343             | 22,364.06                               | 57%    | 5,250.11            | 37,124               | (2,219)                     |  |     |
|   | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |                    | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |        |                     | ,                    | ( , -,                      |  |     |
| Facility Capital Outlay                     |   |                    |   |        |                     |                      |                             |  |     |
| Capital Construction State                  | 95,911                                  | 95,911             | 54,893.90                               | 57%    | 3,733.00            | 106,408              | 10,497                      | Plus Carryover from FY19 \$11,057.41   |     |
| Total Facility Capital Outlay               | 95,911                                  | 95,911             | 54,893.90                               | 57%    | 3,733.00            | 106,408              | 10,497                      |  |     |
| District Purchased Services - Optional      |   |                    |   |        |                     |                      |                             |  |     |
| Special Education                           | 346,375                                 | 346,375            | 84,895.65                               | 25%    | 84,895.65           | 370,965              | 24,590                      | Projected based on Dist. Projections   |     |
| ESL Services                                | 168,020                                 | 168,020            | 32,602.95                               | 19%    | 32,602.95           | 148,256              | (19,764)                    |  |     |
| District Substitutes / Dist. Pool           | 24,000                                  | 24,000             | -                                       | 0%     |                     | 24,000               | -                           | Staff Dev Coverage                     |     |
| Bus Services                                | 15,000                                  | 15,000             |   | 0%     |                     | 15,000               | -                           |  |     |
| Indistrict Mail Purchase / School Messenger | 950                                     | 950                | 229.02                                  | 24%    | 229.02              | 750                  | (200)                       |  |     |
| Personnel/HR Purchase                       | 2,000                                   | 2,000              | 476.10                                  | 24%    | 476.10              | 2,000                | -                           | Talent Recruiter / Admin HR            |     |
| Assessment Purchase                         | 8,700                                   | 8,700              | 2,134.59                                | 25%    | 2,134.59            | 7,358                | (1,342)                     | Alpine / NWEA                          |     |
| Student Mang. Systems Power Sch.            | 8,600                                   | 8,600              | 2,114.55                                | 25%    | 2,114.55            | 12,000               | 3,400                       |  |     |
| Schoology                                   | 1,400                                   | 1,400              | 794.61                                  | 57%    | 794.61              | 1,903                | 503                         |  | 42% |
| Medicaid Reimbursments                      |   |                    |   |        |                     | 300                  | 300                         |  |     |
| Staff Development Purchase                  | 200                                     | 200                | 50.01                                   | 25%    | 50.01               | 200                  | 7 407                       |  | 25% |
| Total District Purchased Services           | 575,245                                 | 575,245            | 123,297.48                              | 21%    | 123,297.48          | 582,732              | 7,487                       |  | 21% |
| District Central Overhead-Required-Up to 5% |   |                    |   |        |                     |                      |                             |  |     |
| Central Office / Superintendent Purchase    | 73,000                                  | 73,000             | 17,749.14                               | 24%    | 17,749.14           | 76,448               | 3,448                       | @ 2.7% of PPR                          |     |
| Total District Overhead                     | 73,000                                  | 73,000             | 17,749.14                               | 24%    | 17,749.14           | 76,448               | 3,448                       | © 2.770 OFF FIX                        |     |
| Percent of PPR                              | 2.4%                                    | 2.4%               | 2.6%                                    | Z4 /0  | 2.6%                | 2.5%                 | 5,440                       |  |     |
|   |   |                    |   | 2071   |                     |                      |                             |  |     |
| TOTAL EXPENDITURES GENERAL                  | 4,590,356                               | 4,590,356          | 1,047,329.05                            | 23%    | 907,719.59          | 4,608,756            | 18,095                      |  | 23% |

| Description   | Adopted<br>2019-20<br>Budget | Adopted<br>2019-20<br>Budget | YTD Actual<br>as of<br>9/30/2019 | % of<br>Budget | Prior YTD<br>Actual<br>9/30/2018 | Projected<br>2019-20<br>Actual | Over/<br>(Under)<br>Revised<br>Budget | Comment                                 |              |
|---|------------------------------|------------------------------|----------------------------------|----------------|----------------------------------|--------------------------------|---------------------------------------|---|--------------|
| Description   |                              |                              | September                        | 25%            |                                  |                                |                                       |   |              |
| FOOD SERVICE  |                              |                              | Сорисииси                        |                | i i                              |                                |                                       |   |              |
| REVENUES  |                              |                              |                                  |                |                                  |                                |                                       |   |              |
| Lunch Program Sales   | 96,900                       | 96,900                       | 20,969.00                        | 22%            | 15,972.50                        | 96,900                         | -                                     |   |              |
| Foundaiton Grant F&R Program  | -                            |                              | -                                |                | 1                                | -                              | -                                     |   |              |
| Total Revenue   | 96,900                       | 96,900                       | 20,969.00                        | 22%            | 15,972.50                        | 96,900                         | -                                     |   |              |
|   |                              |                              |                                  |                |                                  |                                |                                       |   |              |
| EXPENDITURES  | 4 400                        | 4 400                        |                                  | 00/            |                                  | 4 400                          |                                       |   |              |
| Food Services Salaries  | 1,400                        | 1,400                        |                                  | 0%             |                                  | 1,400                          | -                                     |   | 0%           |
| Food Services PERA & Medicare                                       | 306<br>1,900                 | 306<br>1,900                 | 666.43                           | 0%<br>35%      | 323.09                           | 306<br>1,900                   | -                                     |   | 0%           |
| Hot Lunch Schoolpay Fees<br>Supplies                                | 85,000                       | 85,000                       | 11,681.50                        | 35%<br>14%     | 7,336.27                         | 85,000                         | -                                     |   | 14%          |
| Total Expenditures  | 88,606                       | 88,606                       | 12,347.93                        | 14%            | 7,659.36                         | 88,606                         | <u> </u>                              |   | 14%          |
| - Total Experiances   | 00,000                       | 00,000                       | 12,047.00                        | 1470           | 7,000.00                         | 00,000                         |                                       |   |              |
| Net Revenues over Expenditures                                      | 8,294                        | 8,294                        | 8,621.07                         | 104%           | 8,313.14                         | 8,294                          |                                       | Cover some facility overhead            |              |
|   |                              |                              |                                  |                |                                  | -, -                           |                                       | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |              |
| BEGINNING FUND BALANCE  | 4 075 444                    | 4 075 444                    | 4 545 700 00                     |                | 4 440 405 60                     | 4 545 707                      | 440.000                               |   |              |
| BEGINNING FUND BALANCE  | 1,375,414                    | 1,375,414                    | 1,515,706.98                     |                | 1,418,135.69                     | 1,515,707                      | 140,293                               |   |              |
| Total Revenues With Grants  | 4,588,513                    | 4,588,513                    | 1,189,002.67                     | 26%            | 1,243,909.96                     | 4,629,685                      | 41,171                                |   | -            |
|   |                              |                              |                                  |                |                                  |                                |                                       |   |              |
| Beginning Fund Balance & Revenues                                   | 5,963,928                    | 5,963,928                    | 2,704,709.65                     |                | 2,662,045.65                     | 6,145,392                      | 181,464                               |   |              |
| Total Funanditures With Creats                                      | 4.070.000                    | 4.670.000                    | 4 050 070 00                     | 000/           | 045 070 05                       | 4 007 000                      | 40.005                                |   | 205          |
| Total Expenditures With Grants                                      | 4,678,962                    | 4,678,962                    | 1,059,676.98                     | 23%            | 915,378.95                       | 4,697,362                      | 18,095                                |   | 305          |
| ENDING FUND BALANCE   |                              |                              |                                  |                |                                  |                                |                                       |   |              |
| Over (Under) Target of 10% & Tabor                                  | 50,732                       | 50,732                       | 437,142.26                       | 862%           | 724,711.70                       | 211,679                        | 160,947                               | 5%                                      |              |
| Operating Reserve 10% Target  | 467,896                      | 467,896                      | 437,142.20                       | 92%            | 430,496.00                       | 469,736                        | 1,840                                 | 5%                                      |              |
| Designated Carryover Cap Constr.                                    | 407,890                      | 407,090                      | 11,057.41                        | 92 /0          | 430,490.00                       | 409,730                        | 1,040                                 |   |              |
| Designated Carryover Cap Constr.  Designated for Mill Levy Projects | 180,174                      | 180,174                      | 180,174.00                       | 100%           | 225,419.00                       | 180,174                        | _                                     |   |              |
| Designated for Facility Projects                                    | 175,000                      | 175,000                      | 175,000.00                       | 100%           | 48,552.00                        | 175,000                        | _                                     |   |              |
| Repair and Replacement Reserve                                      | 278,369                      | 278,369                      | 278,369.00                       | 100%           | 198,835.00                       | 278,369                        | _                                     | Add \$39,767 Each Yr.                   |              |
| Tabor Reserve 3%  | 132,794                      | 132,794                      | 132,794.00                       | 100%           | 118,653.00                       | 133,071                        | 277                                   | Add \$59,707 Each 11.                   |              |
| Ending Fund Balance   | 1,284,966                    | 1,284,966                    | 1,645,032.67                     | 128%           | 1,746,666.70                     | 1,448,030                      | 163,064                               |   |              |
| Ending Fund Bulance   | 1,204,000                    | 1,204,000                    | 1,040,002.07                     | 12070          | 1,7 40,000.70                    | 1,440,000                      | 100,004                               |   |              |
| Grants Accts. Rec / (Deferred Revenue)                              | =                            |                              | _                                |                |                                  | _                              | -                                     |   |              |
| •   |                              |                              |                                  |                |                                  |                                |                                       |   |              |
| Total Expenditures & Ending Fund                                    |                              | 5 000 000                    | 0.704.700.55                     | 450/           | 0 000 045 05                     | 0.445.055                      | 404.450                               |   |              |
| Balance   | 5,963,928                    | 5,963,928                    | 2,704,709.65                     | 45%            | 2,662,045.65                     | 6,145,392                      | 181,159                               |   | 3,440,682.09 |
| Change In Ending Fund Balance                                       | (90,449)                     | (90,449)                     | 129,325.69                       |                | 328,531.01                       | (67,677)                       | 22,772                                |   |              |